



## **INVESTORS CALL PRESENTATION**

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### **Full-year 2012 Results**

**March 28<sup>th</sup> , 2013**



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#### FINANCIAL MEASURES

In this presentation, we present certain non-GAAP measures, including EBITDA. We define “EBITDA” as profit before net financing income, taxes on income, depreciation and amortization, expenses in respect of options, expenses (income) derived from updates in actuary assumptions and other expenses (income), net and network set up expenses. EBITDA and similar measures are used by different companies for differing purposes and are often calculated in ways that reflect the circumstances of those companies. You should exercise caution in comparing EBITDA as reported by us to EBITDA of other companies. EBITDA as presented herein differs from the definition of “Consolidated Combined EBITDA” contained in the indentures governing the Senior Secured Notes and the Senior Notes or for purposes of any other indebtedness of the Group. The information presented as EBITDA is unaudited and has not been prepared in accordance with IFRS or any other accounting standards. In addition, the presentation of these measures is not intended to and does not comply with the reporting requirements of the U.S. Securities and Exchange Commission (the “SEC”) and will not be subject to review by the SEC; compliance with its requirements would require us to make changes to the presentation of this information.

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## Cable

- Continued growth in Cable EBITDA for the last 3 years
- Pay TV market share stable
- Cable Revenue up 1.6% YoY
- Cable EBITDA up 5.7% YoY
- Triple play penetration increased to 34%
- Higher internet speeds; 100MB

## Mobile

- Successful UMTS launch in May 2012
- 441,000 UMTS subscribers
- UMTS network is covering 41% of Israel
- Roaming agreement in place
- I-Den EBITDA re-invested into UMTS roll out
- Mobile faces strong competition at present

## Liquidity & Other

- Take private completed on Dec 27<sup>th</sup> 2012
- Liquidity of 745mln and 90% of debt due beyond 2017
- Management team aligned for future growth
- Synergies and reorganisation on track

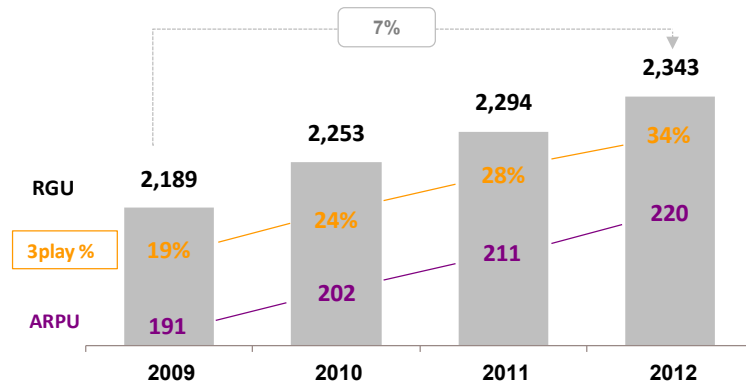
**2012**

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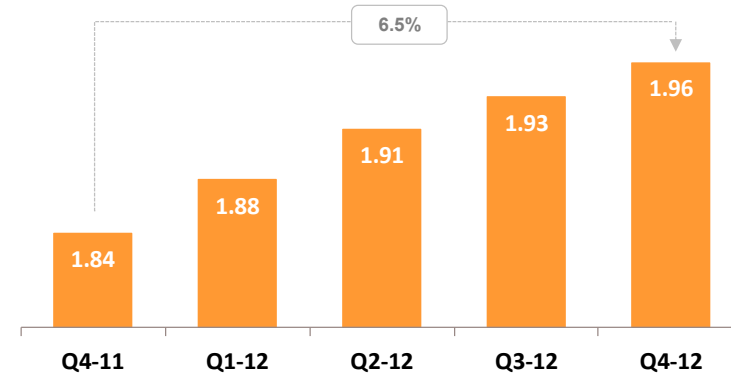
## **Cable & Mobile Operating Performance**

	2012	2011	YoY Change
<b>Cable Customers</b>	1.198	1.245	(4%)
<b>Cable RGU ('000)</b>	2.343	2.294	2%
<b>Cable RGU per Customer</b>	1,96	1,84	6%
<b>Cable ARPU per Customer (nis)</b>	220	211	4%
<b>Cable Revenue (mnis)</b>	3.361	3.308	1,6%
<b>Cable EBITDA (mnis)</b>	1.467	1.388	5,7%
<b>Cable Capex Accrued (mnis)</b>	971	580	67.4%

### RGU ('000)



### RGU per subscriber



- Increase in ARPU is resulting from higher number of RGUs per Customer
- Continued triple play customer growth since 2009
- RGUs per Subscriber grew 6.5%
- Currently >50% of gross sales are “3play”

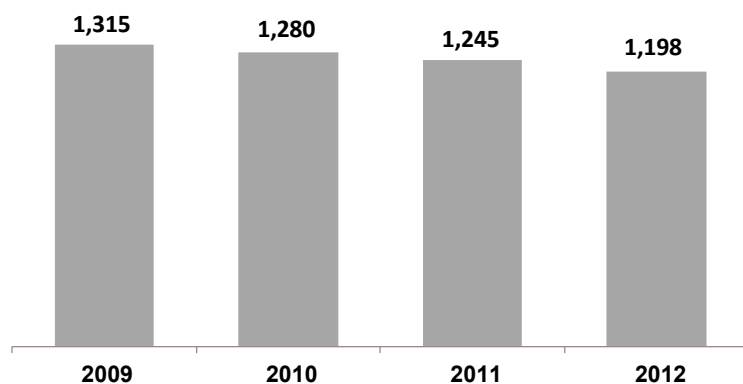


# Subscribers

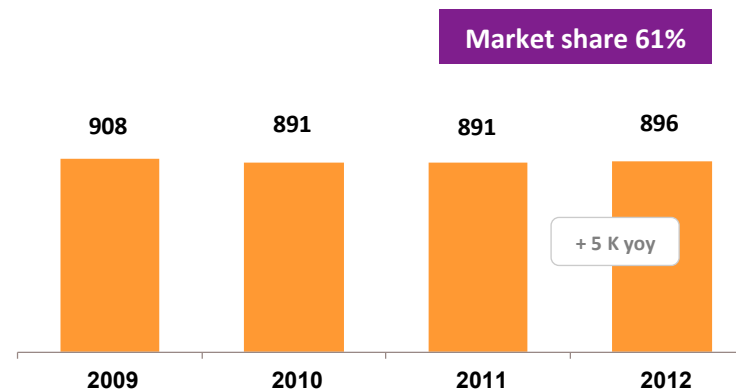
## Net Adds by Product



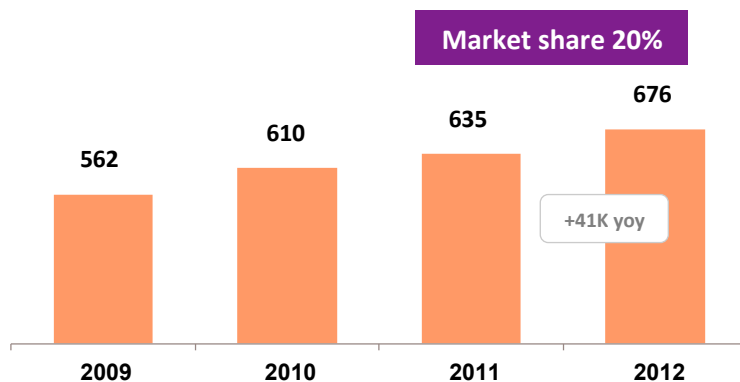
### Cable Subscribers (#)



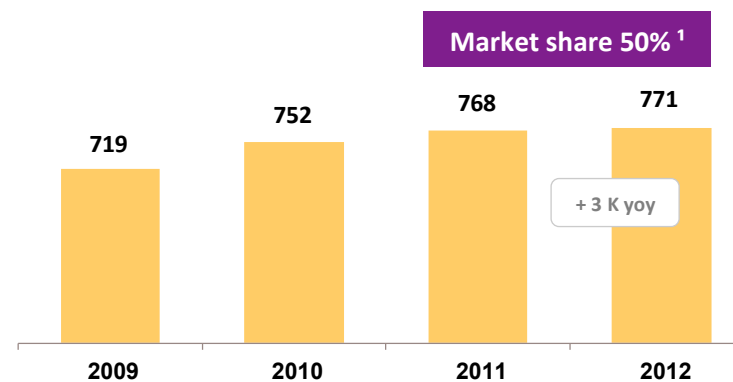
### TV Subscribers (#)



### Telephony Lines(#)



### Internet Subscribers (#)



<sup>1</sup> Residential market share only

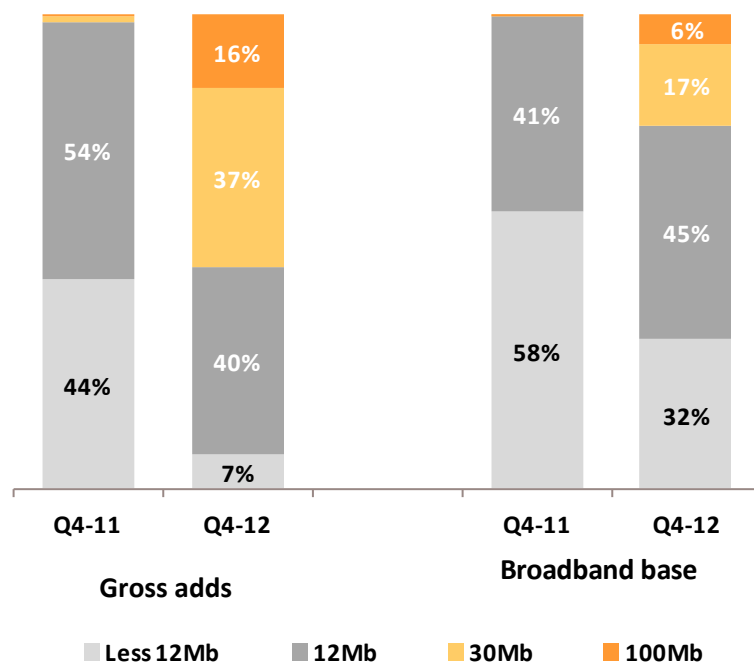


# Cable

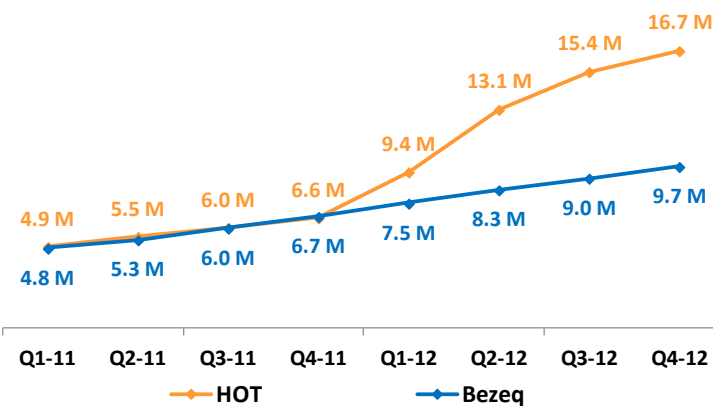
Exploiting bandwidth advantage



## More Speed



## Average Bandwidth (Mega)

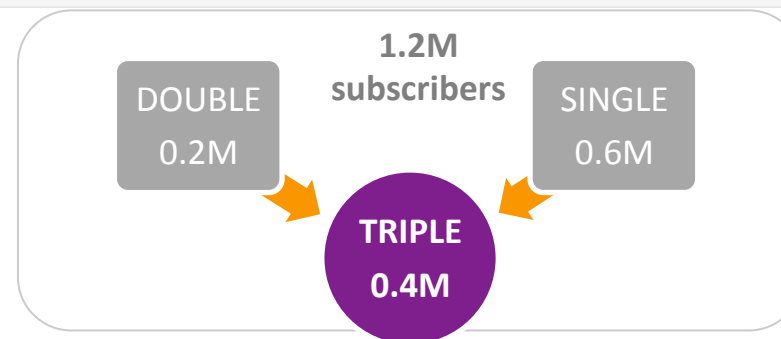


- Approximately 60% of gross adds connected to 30Mb+
- Average bandwidth of HOT subscribers significantly higher than Bezeq's
- In Feb-13 we upgraded all 3play bandwidth:
  - 5Mb -> 12Mb
  - 12Mb -> 30Mb
  - 30Mb -> 100Mb

## ARPU Breakdown – New vs Churning

	ARPU (nis)
New Customer	250
Churning Customer	180

## Bundling Opportunity



## Current Product Offering

Package	Services Offered	Price per Month <sup>1</sup> (VAT included)
iTop Triple	<i>Television</i> : 77 standard channels + 6 extra content packages* channels + 12 HD chann <i>Maximum Internet speed</i> : 100 Mbps** <i>Fixed-line telephony</i> : Unlimited calls to fixed and mobile lines in Israel	NIS 349
iClassic Triple	<i>Television</i> : 77 standard channels + 3 extra content packages* + 12 HD channels <i>Maximum Internet speed</i> : 30 Mbps** <i>Fixed-line telephony</i> : 500 free outgoing minutes per month to fixed and mobile lines in	NIS 299
iLight Triple	<i>Television</i> : 77 standard channels +2 extra content packages* + 12 HD channels <i>Maximum Internet speed</i> : 12 Mbps** <i>Fixed-line telephony</i> : 60 free outgoing minutes per month to fixed and mobile lines in	NIS 279

\* HOT's extra content packages include packages ranging from 5 to 7 television channels.

\*\* Customers have the option to choose their preferred ISP.

<sup>1</sup> Excluding transactional services, additional packages, interconnect revenue and other



# Year-End 2012 Dashboard – Mobile

## UMTS Successfully Launched



	2012	2011	YoY Change
I-DEN Subs ('000)	325	444	(27%)
UMTS Subs ('000)	<u>441</u>	<u>0</u>	
<b>TOTAL Subs ('000)</b>	<b>766</b>	<b>444</b>	<b>73%</b>
Mobile Revenue - Services (mnis)	683	722	(5%)
Mobile Revenue - Handsets (mnis)	<u>172</u>	<u>177</u>	(3%)
<b>TOTAL Mobile Revenue (mnis)</b>	<b>855</b>	<b>899</b>	<b>(5%)</b>
<b>Mobile EBITDA (mnis) <sup>1</sup></b>	<b>12</b>	<b>218</b>	<b>(94%)</b>
<b>Coverage UMTS Israel</b>	<b>41%</b>	<b>-</b>	<b>-</b>

### Current Product Offering

Package	Services Offered	Price per Month (VAT included)
Mobile Deal	unlimited local calls, text messaging and Internet access	NIS 89
	unlimited international calls to selected destinations	NIS 10

<sup>1</sup> EBITDA is operating profit before depreciation amortization, other expenses, options, and pre-launched costs and is a non-GAAP measure

- Management team aligned for future growth, Hertzl Ozer/Patrice Giami are heading up the operations
- Cost efficiencies analysed in detail, execution plan in place
- Structural Separation is expected to end by the end of 2013, full integration of Cable and Mobile businesses will create additional revenue and cost synergies
- Social TV package introduced early December



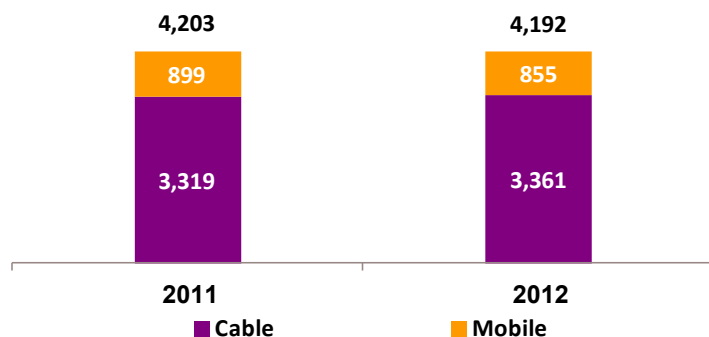


**2012**

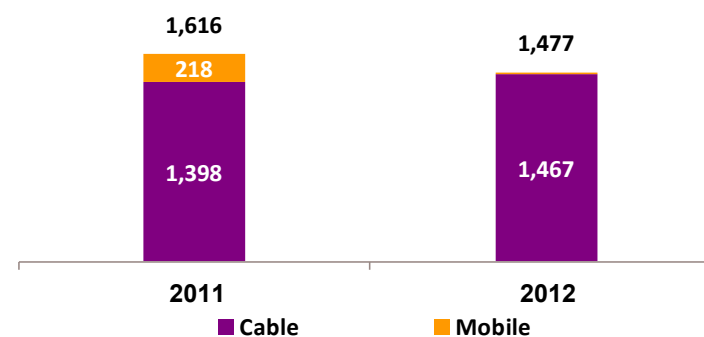
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## **Financial Results Performance**

## Revenues (mnis) <sup>1</sup>



## EBITDA (mnis) <sup>1</sup>

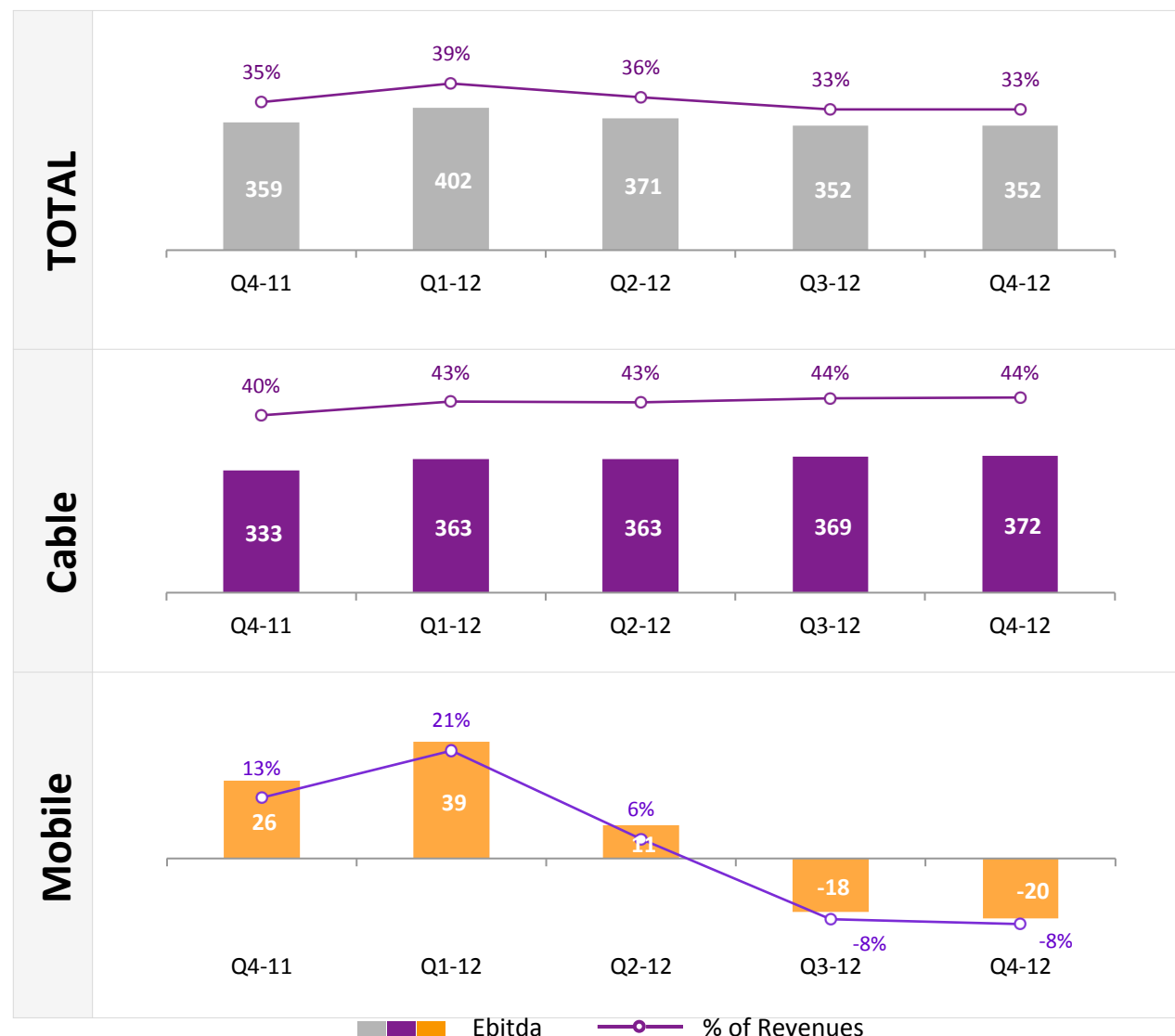


- Cable EBITDA grew 5% YoY, Cable EBITDA margin reached 43.6% in 2012
- I-DEN EBITDA reinvested into UMTS launch
- UMTS revenue amounts to NIS 237mln

<sup>1</sup> 2011 figures on pro forma basis gives to the HOT Mobile acquisition which we completed on November 28, 2011, as if such acquisition had been completed on January 1, 2011

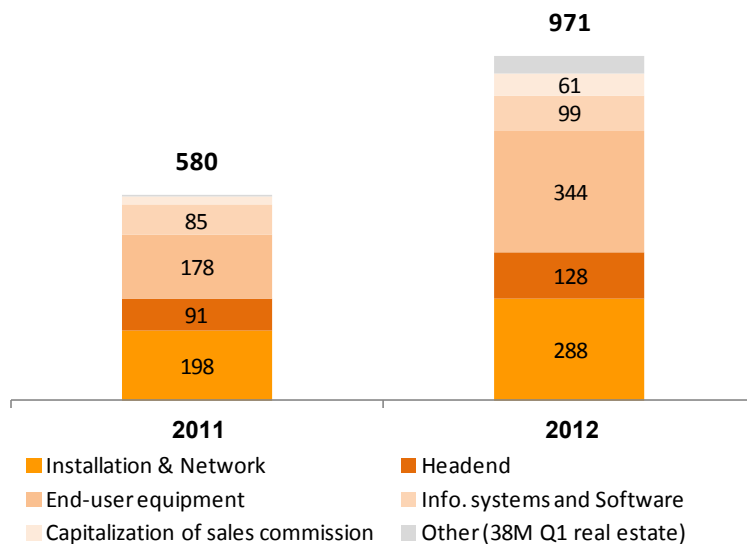
Segments information (revenues and EBITDA of cable and mobile) are presented before elimination of intercompany transactions

# altice Quarterly EBITDA Progression

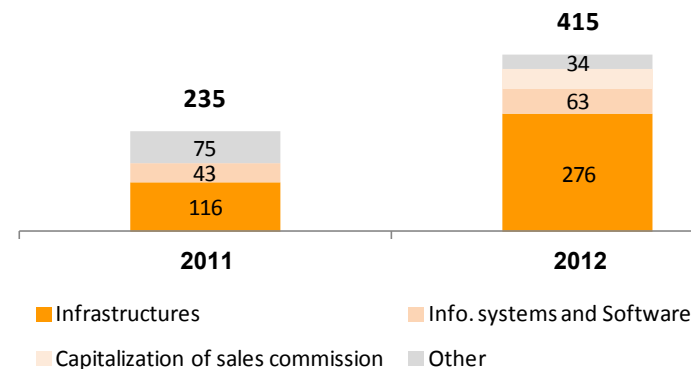


- Stable Cable EBITDA growth
- Cable EBITDA margin grew from 40% to 44% margin during 2012
- Mobile EBITDA positive for 2012 but slightly negative in Q3 and Q4

## CAPEX Accrued – Cable (mnis)



## CAPEX Accrued – Mobile (mnis)



- UMTS network has already got 41% country coverage
- CPE spend also including delay and catch up of 2011 CPE and capacity
- Capital intensity of the cable business will normalize in 2013
- Continued mobile build out leads to direct reduction of roaming expenses

(NIS in millions)	As of December 31, 2012		
	HOT Group	Altice	Combined
Unsecured bonds HOT <sup>(4)</sup>	1,451		1,451
Senior Secured Notes Altice <sup>(1)</sup>		2,755	2,755
Senior Notes Altice <sup>(2)</sup>		1,588	1,588
<b>Total Altice Restricted Group Bonds</b>	<b>1,451</b>	<b>4,343</b>	<b>5,794</b>
<b>Total Cash</b>	<b>32</b>	<b>414</b>	<b>446</b>
<b>Net Leverage (LTM)<sup>(3)</sup></b>			<b>3.62X</b>

- Principal FX and Interest hedging program executed
- USD 80mln revolver available and undrawn
- NIS 127mln scheduled repayment on Hot unsecured bonds in 2013

(1) USD 460 million and Euro 210 million at an exchange rate of NIS 1 = \$0.2677 and NIS 1= €0.2025

(2) USD 425 million at an exchange rate of NIS 1 = \$0.2677

(3) Excluding network lease amounting to NIS 129 million as of December 31, 2012

(4) The amount reflected above is reduced by capitalized debt issuance costs

**EBITDA growth 8-10%**

**EBITDA – CAPEX  $\approx$  700m**

**Cable capital intensity to normalize**

**Reduction of UMTS avg roaming expenses to  $\approx$  50%**



Q&A

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Thank you

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